

From: [Phillips, Pam](#)
To: [Moore, Gary](#)
Subject: RE: ERRS Cost at 1.4 mill as of 4/7/15
Date: Wednesday, April 08, 2015 9:13:15 AM

Thanks, this info helps. I asked Tony to look into contractor performance issues and the CO issues

Sent from my Windows Phone

From: [Moore, Gary](#)
Sent: 4/8/2015 9:05 AM
To: [Phillips, Pam](#)
Subject: RE: ERRS Cost at 1.4 mill as of 4/7/15

Pam:

Description Ceiling Expended Remaining

ERRS \$ 1,823,398 \$ 1,395,337 (4/2/15) \$ 428,061 (4/2/15)

START \$ 150,000 \$ 104,074 (4/3/15) \$ 45,926 (4/3/15)

Contingency \$ 26,602 \$ 0 \$ 26,602

Totals \$ 2,000,000 \$ 1,499,411 (4/2/15) \$ 500,589 (4/2/15)

Activities Remaining:

1. Wastewater Treatment Tank Area

Sludge Removal: LIME

Residual Sludge Removal: PT5

Piping: Remove Materials

Secondary Containment: Final Cleanup

2. Aboveground Storage Tank Area

Liquid/Sludge Removal: ST1

Liquid Removal: PT2, PT3

Piping: Remove Materials

Secondary Containment: Remove contaminated Sand and Final Cleanup

3. Frac Tank Waste Disposal

Frac Tanks: FT1001, FT5180

Frac Tank (Off-Site Cleaning/Deodorizing): FT1004

Contact Dana Transport: Pick Up and Clean Three (3) Frac Tanks

4. Bulk Poly Tanks, Totes, Vats, Drums, Misc Containers, Carbon, Supersacks and clean/cut up

Empties (2 Poly Tanks w/contents, 1 Poly Tank w/residuals, 40 totes w/residuals, 50 steel drums w/ residual, 14 steel drums w/contents, 40 poly drums w/residuals)

5. Remove Material (Liquids/Solids) form Large VAT South of ASTs

6. Place large pipe with valve out the South Pond Area for Storm Water Drainage;

7. Main Warehouse

Chop Saw Piping in Trench and Remove Trench Solids

Clean Contaminated Solids from Warehouse Floor

8. Truck Wash Bay, Shed, Former Shed:

Truck Wash Bay: Remove Liquids/Solids and from Sump and Trenches and Final Clean

Shed: Remove Liquids/Solids from Sump and Drains and Final Clean

Former Shed: Remove Liquids/Solids from Sumps and Trenches and Final Clean

9. Dispose of Containerized Wastes (vac boxes, frac tanks, roll-offs, drums/totes)

Roll-off Boxes:

Number	Status
OT 25563	Sand/Trench Residue
OT 25480	Cut up Totes and Drums
OT 25319	Debris (ADS Hose, Wood,Pails, Plastic, PPE)
OT 25134	Debris (Pails, PPE, Wood)
OT 25337	Debris (ADS Hose, Wood,Pails, Plastic)

Vacuum Boxes:

Number	Status
VB 25242	Empty Cleaned Deodorized by Veolia
VB 25315	Empty (needs cleaning/deodorizing)
VB 25302	Sludge N T 3, N T 5, N T 6, S T 8 N OT 8
VB 2501	ST 6
VB 25206	FT1004 Oily Material
VB 25274	FT 1004 Oily Material
VB 25229	FT 1004 Sludge
VB 2564	T-108
VB 25146	FT 1001, FT 215012, WMU 123
VBDW 25147	Sludge from Group 24, 25, 26, and 27

Frac Tanks:

Number	Status
FT 1001	Full
FT 5180	Active 5%
FT 1004	Empty (Send off for Cleaning/Deodorizing)
FT 1002	Empty - Rinsed
FT 215012	Empty-Rinsed
FT 30335	Empty-Rinsed
FT 33527	Empty-Rinsed

Bulked Containers: Materials Repackaged

Description	Number of Containers
Acid Containers	21 Totes, 12 Drums
Base Containers	5 Totes, 1 Drum

Gary Moore

Federal On-Scene Coordinator

U.S. EPA Region 6

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From: Phillips, Pam

Sent: Wednesday, April 08, 2015 7:58 AM

To: Moore, Gary

Subject: RE: ERRS Cost at 1.4 mill as of 4/7/15

Thanks for the update. I need to think about next steps for a while.

Sent from my Windows Phone

From: [Moore, Gary](#)

Sent: 4/8/2015 7:16 AM

To: [Phillips, Pam](#)

Subject: CES: ERRS Cost at 1.4 mill as of 4/7/15

Pam:

I wanted to let you know that we are at 1.4 mil on the ERRS contract as of 4/7/15. We have more work to do to complete the response. The TCEQ is spending money (up to 500,000) for disposal and has already sent off 9 vac boxes (incineration) and initiated treatment and disposal of 15000 gallons of hazardous liquids (through wastewater treatment via Lonestar Ecology and Gulf Coast Waste Disposal Authority). They are in line to conduct additional disposal.

I am not happy with the progress being made by our contractor (CB&I). It seems like one delay after another from the very beginning of the project. I have tried to work through it. They will not get a poor rating from me when we rate their services. I have made numerous complaints to the CO about slowness or procurements. I do not feel like I get adequate support from the CO on the slowness of the procurements.

Obviously, I am starting to get concerned about being able to complete the action within budget. I may need to request an emergency exemption to complete the action so that I have an adequate contingency. We are in the process of determining what we think we will need if any. We have to deduct the final report from the current funding.

I hope you trust that I am doing everything in my power to complete this action within budget and make EPA look good. I have gotten many compliments from the NGO's and residents about being transparent. I hope you trust that I am doing what is necessary to successfully complete this action. I have developed a very good working relationship with the NGO's and the local residents and I hope that will continue until the PRPs start work under the VCP. David Gray is aware of the actions we are conducting and the work we are doing with the NGOs, Congressional Staff, and Residents. I will try to keep you updated as progress continues through the Branch Management.

Thanks

Gary Moore

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